Treo Port Lairge

Centre No. 40984W

QQI QUALITY ASSSURANCE DOCUMENT December 2022

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Policy Title: 1. Governance and Management of Quality

1.1 Governance Date: November 2022

Purpose: To describe Treo Portlairge CLG systems that ensure quality education, training, research and related activities, also to outline how the governance structure keeps the separation of responsibilities between those would produce/develop material and those who approve it

Staff Involved: CEO/Project Worker / Board of Management members/Tutors

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
System of governance where objectives are aligned with mission and strategy Board delegates tasks relevant committees for process and approval of new programmes PW is a member of the Education Committee – however, the PW will not be part of the approval process if they are involved in the development of a programme External Authenticator (EA) provides reports which are discussed at Education Committee meetings Education Committee Meetings with oversight of all Education & Training programmes Education Committee recommendations made and decisions taken at Board meetings. Progress Reports detailing all programmes examined at Monthly Board Meetings Annual Business Plan developed by staff and CEO, in discussion with and approval by Education Committee. Final sign off by Board of Management before submission to funder. Annual Report Process for developing Three Year Strategic Plans includes all stakeholders On-going feedback from learners	Education Committee Board of Management External consultant engaged to undertake Strategic Plans CEO/Project Worker/ Tutors	CRA Registration Profile CRO Certificate Constitution Organisation Structure Education Committee Minutes Staff Meeting minutes Business Plan Strategic Plan Progress Reports at Monthly Board Meetings Annual Report Training Review Report

	Τ	T
Quarter Tutor Meeting – more frequent when necessary		
Weekly Staff Meetings with contributions of PW on Education matters		
Treo Portlairge Quality assurance system	Learners	IV Reports
	Tutors	EA Reports
Learner feedback sheets completed and returned to Project Worker	Treo Staff	Learner Feedback Sheet
Quarter Tutor Meetings with PW	Project Worker as	Tutor Feedback Sheet
Weekly Staff Meetings with contributions of PW on Education matters	Internal Verifier	Staff Meeting minutes Education committee minutes
External Authenticator Reports	External Authenticator	Board Agenda & Minutes
Education Committee Meetings considers above and recommends changes where needed.	Education Committee	
Education Committee recommendations made and decisions taken at Board meetings.	Board of Management	
Changes made by staff and tutors to ensure integrity of QA system and monitored by Education Committee.		
Oversight of changes and impacts overseen by Education Committee and reported to board.		
System of governance that protects	Tutors	Learner Feedback Sheet
the integrity of academic processes and standards	Treo Staff	Tutor Feedback Sheets
	Project	Staff Meeting minutes
Weekly staff Meetings	Worker as	IV Reports
Learner feedback sheets completed after every programme and returned to	Internal Authenticator	EA Reports
Project Worker for input and monitoring	External	Education Committee Meeting
Quarterly review of programme with tutors	Authenticator Education	Minutes Treo board Minutes
Internal Verification of results	Committee	Tutor Meeting Minutes
External Authentication of results	Board of	Tator Meeting Miliates
Education Committee considers and approves all internal academic processes as well as	Management External Experts	
Appointing tutors with relevant training qualifications and experience in the field		

	T	T
System of governance that considers risk	Learner	Staff Meetings Minutes
	Tutors	Risk Assessment Document/Statement
Risks identified by learner, tutor, staff member, Various committee member,	Treo Staff	
Treo board, Funder, Auditor, HR	PW as IV	Correspondence with HR Company, Auditor, Funder,
company, Company solicitor	EA	Solicitor,
Governance Committee meets to consider risk and identify potential	Funder	Governance Committee
impact, and ideas to manage risk	Auditor	Minutes
Risk Assessment Document revised	HR	Learner Feedback Sheets
Treo board receives and discuss RAD	Company	Board Agenda & Minutes
before making recommendations to	Company	Tutor Meeting Minutes
Governance Committee	Solicitor	Policy Documents
Governance Committee oversee mitigation of risk.	Governance Committee	Protection for Enrolled Learners
Revision of Policies when required	Board of	Risk Register
Nevision of Folicies when required	Management	
System of governance that considers	Learners	Monthly Progress reports to
the results of internal and external evaluation	Tutors &	Board
All evaluations are inputted, monitored,	Treo Staff	External Authenticator Reports
reviewed and analysed by Project	Project	QQI Marking Sheets
Worker	Worker as Internal	Training Review Report
Quarter Tutor meetings with PW	Authenticator	Learner and Tutor Feedback
Weekly Staff Meetings with	External	Sheets and
contributions of PW on Education matters	Authenticator	Minutes of Staff meetings
IV Reports	Education Committee	IV reports
Provisional results given to learners	Treo Board	Education Committee minutes
External Examiner Reports	of	Treo Board Minutes
Education Committee Meetings co-	Management	Tutor Meeting Minutes
ordinates and oversees above to		EA Report
consider results of Internal/external		
evaluations, recommends changes where needed.		
Ed Committee recommendations made		
and brought to Treo board. Board tasks		
Education Committee with necessary changes.		
Changes made by staff and tutors to		
ensure integrity of QA system, overseen		
and monitored by Ed Committee.		
Oversight of changes and impacts		
overseen by Education Committee reported to Treo Board.		

	TR	EO PORTLAIRGE CLG		
Policy Title: 1.1 Governance				
Procedure Title:	1.2. Managem	nent of Quality Assurance	e	Date: November 2022
		s of quality assurance py assurance culture within		
Staff Involved: CE Education Committee		ect Worker / Board of Mar	nageme	ent members /
Method(s) used to this procedure	carry out	By Whom		ence generated by procedure
Description of mis processes, policie procedures in line legislative obligat	es and with	Staff Governance Committee	Lairge	
Governance Comm consider above		Relevant Committee i.e. Finance, Renew Enterprises, Governance, Staff External Consultants as required i.e. Health & Safety, HR Company, Consultant for Strategic Plan Board of Management		Operational Policy uments i.e. Health & Safety, Staff Handbook – includes Policies &
Changes required a	are brought to		•	
Board takes decision requests relevant Coversee necessary	Committee to		Procedures i.e Substance Mis	Procedures i.e. Substance Misuse, Health & Safety,
Designated commit inputs from key per (Learners, Staff, HF Consultant, Funder Solicitor etc.) to ma	sonnel R company, r, Company		•	Child Protection, Staff Guidelines, Self- Harm Child Protection
recommendations t mission, procedure	s etc.		etc.	maint
Designated Commi recommendations t who takes decision designated commit necessary policy re	o Treo Board , requesting tee to make		Corre perso (Lear	spondence with key nnel identified ners, Staff, HR any, Consultant,
Revision to relevan Procedure, Compa overseen by design	ny document		etc.)	er, Company Solicitor
Committee and rep				es of Treo Board
·				al Report
			Annua	al Business Plan
			Strate	gic Plans

Probation Service SLA

Identification of roles and positions responsible for the implementation of quality assurance

Treo Port Lairge CLG Board assembles Education Committee and assigns it with responsibility for QA

Education Committee develops quality assurance policy and tasks Project Worker as internal authenticator with responsibility to action QA

Education Committee recruits and approves External Authenticator

Education Committee receives feedback reports from PW as IV, IV reports, EA reports

Education Committee decide on new programmes and qualitative changes to existing programmes.

Education committee brings its decisions/recommendations to board for discussion, approval and resourcing when needed.

Education Committee appoint tutors for programmes. Responsibilities and course descriptors are supplied and discussed with tutors.

Service Level Agreements are completed by tutors.

QA manual

Learners, Tutors and Staff

Project Worker as Internal Authenticator

External Authenticator

Education Committee

Treo Board of Management

Tutor Meeting Minutes Staff Meeting Minutes Education Committee

Minutes

Board Agenda & Minutes
Internal Verification Report
External Authenticator
Report

Education Committee Terms of reference

New Programme applications

QA Document

Organisation Structure

Self-monitoring of processes. Indicators/data collected

Attendance and engagement of learners monitored

Scheduled feedback meetings between Project Worker as IV with Learners

Scheduled feedback meetings between Project Worker as IV with Tutors

Weekly Staff Meetings with contributions of PW on Education matters

Learners

Tutors

Treo Staff

Project Worker as Internal Authenticator IV

External Examiner
Education Committee

Board of Management

Learner Feedback Sheets
Tutor Feedback Sheets

Tutor Meetings Minutes
Staff Meeting minutes

Internal Verification Reports

EA Reports

Monthly Progress Report

Education committee minutes

Treo Board Minutes

External Examiner Reports Education Committee Meetings co-ordinates and oversees above indicators and data. Education Committee brings data/reflections and recommendations to Treo board. Board tasks Education Committee with necessary changes. Changes made by staff and tutors to ensure integrity of processes/data collection, overseen and monitored by Education Committee. Education Committee reports to Treo Board.		Programme / Training Review
Systematic analysis of QA findings following self-evaluation involving stakeholders Scheduled feedback meetings between Project Worker as IV with Learners Scheduled feedback meetings between Project Worker as IV with Tutors Weekly Staff Meetings with contributions of PW on Education matters IV Reports External Examiner Reports Results Approval Reports are completed after each EA Report Training Review Report which includes recommendations and improvement plan Education Committee Meetings to analyse above reports Education Committee brings analysis to Treo board.	Learners Tutors Treo Staff Project Worker as Internal Authenticator External Examiner Education Committee Results Approval Panel Board of Management	Learner Feedback Sheets Tutor Feedback Sheets Tutor Meetings Minutes IV report Ext authenticator report Training Review Report Education Committee Minutes Progress Report to Board Minutes of Treo Board Meetings Annual reports Results Approval Panel Report

Systematic formal decisionmaking procedures, including procedures for oversight. Management action on selfevaluation findings

Updates / concerns / reviews discussed with PW as QQI Coordinator and relevant person

Anything arising reported to committees

Relevant committee report concern / updates to Board

Board reports to relevant committee on decision agreed

Learners

Tutors

Treo Staff

Project Worker as Internal Authenticator

External Examiner

Education Committee

Board of Management

Learner

Feedback/Evaluation Forms/Minutes

Tutor meetings' minutes

IV report

EA report

Agenda/Minutes of Education Committee

Progress Report to Board

Minutes of Board Meetings

Annual reports

Resource base which ensures sustainability, including financial solvency of Treo Portlairge to allocate resources to provide education and training programmes as well as sustaining the quality assurance systems

Education committee having considered necessary reports and guidance, approves education programmes and asks board to approve & resource same.

Board applies to funder for specific piece of funding for Education programme or for annualised funding which includes the resourcing of Education Programmes.

Funding negotiated and agreed with Funder

Finance committee monitors and oversees spending on all aspects of Treo income/expenditure including education/training and including all financial aspects of Renew. This committee revises relevant operational policies and documents to be brought to board for approval.

Monthly progress reports on all programmes presented to board. Monthly finances and yearly cashflow projections presented to Treo board each month

Renew Committee meet to discuss all aspects of programmes

Education and Finance committees bring observations and recommendations to Treo board for consideration.

Treo board provides operational reports to funders

Treo Auditors provide guidance to Treo board on all financial aspects of Treo including programme sustainability **External Authenticator**

Project Worker as Internal Authenticator

Education Committee

Finance Committee

Board of Management

Accounts Staff

Funders Probation Service, WWETB,

Treo Auditors

Board Minutes

Funding Application Processes/Forms

Service Agreements

Protection for Enrolled Learner

IV Reports

EA Reports

Education Committee Minutes

Reports to Funders

Apportionment Policy

Internal Financial Procedures' Document

Monthly Financial reports with 12 month Cashflow projections presented to board

Annual Financial Statements with 12 month projections

Income & Expenditure Accounts

Treo Cashflow

Renew Cashflow

Renew Committee Meeting Minutes

Continuity planning procedures ensuring that Treo Portlairge CLG remains viable and anticipates possible threats

Process

Risk Assessment undertaken by Governance committee and reported to board. Board task Governance Committee with managing each risk.

Ensuring adequate insurance of organisation

Development of Annual Business Plans

Development of Strategic plans every 3 years with researcher/consultant.

Awareness of Strategic plans of funding agencies

Awareness of local service provision landscape through regular attendance at network events, training, multi-agency meetings, shared care.

Secure overdraft from bank

Build up reserves

Treo Staff

Treo committees

Treo board

Funders

Treo Auditors

Consultant/Researcher

Treo Board Minutes

Funding Application Processes/Forms

Protection for Enrolled Learner

Finance Committee Minutes

Funding Application Processes/Forms

Service Level Agreements

Reports to and from Funders

Monthly Finance reports to Treo board along with 12 month Cashflow projections

Annual Financial Statements with 12 month projections

Apportionment Policy

Strategic Plans

Business Plan

Policy Title: 1.1 Governance

Procedure Title: 1.3. Embedding a Quality Culture Date: November 2022

Purpose: To describe how Treo Portlairge CLG embeds a positive, quality culture which recognises the importance of quality, quality assurance, quality improvement and enhancement

Staff Involved: CEO/Project Staff/Tutors/Board of Management members / Education Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Tutor/Learner reviews	Learners	Training Review Report
	Tutors	Learner Feedback Sheets
	Learners with	Tutor Feedback Sheets
	Project Worker as IV	Tutor Meeting Minutes
	Tutors with Project Worker	Data is recorded, monitored and analysed
	as IV	Staff Meeting Minutes
	Treo Staff	Monthly Progress report to
	Education	Board
	Committee	Education Committee Minutes
	Treo Board	Board Agenda & Minutes
Policy and procedures designed in	Project Staff	Education Committee Minutes
consultation with all those involved in their implementation, including	Board of	Board Agenda & Minutes
key stakeholders	Management	External Authenticator report
Policies created by CEO / Project	Education Committee	Staff meeting minutes
Worker	Governance	Quarterly tutor meetings
Policies reviewed regularly	Committee	QA communication with QQI
Policies updated and signed off by Board	Tutors	Government Legislation
Dould	Learners	Staff Handbook
	QQI external Authenticator	CPD training undertaken by tutors, Staff, Board and themed committees

Data Collection from self-monitoring Learner evaluations collected by tutor Evaluations reviewed and given to Project Worker for input on monitoring system Tutor evaluation completed by tutor Evaluations given to Project Worker for input on monitoring system Training review report completed	Learners Tutors Project Worker as IV Tutors with Project Worker as IV Treo Staff Education Committee Governance Committee Treo Board External Authenticator QQI	Learner Feedback Sheets Tutor Feedback Sheets Tutor Meeting Minutes Training Review Report IV Report EA Reports and Guidance Education Committee Meeting Minutes Governance Committee Meeting Minutes Board Agenda & Minutes Records of Internal Board Effectiveness Reviews Internal Electronic storage with external back up of data.
Weekly staff meeting Board Agenda & Minutes	Project Staff Board of Management	Minutes of meetings Tutor Meetings Weekly Staff Meeting Monthly progress report Board meeting minutes

	TREO PORTLAIRGE CLG	
Policy Title: 2. Doc	cumented Approach to Quality Assurance	
Procedure Title:	2.1 Documented Policy and Procedures	Date : November 2022

Purpose:

To outline how Treo Portlairge fully documents its quality assurance system, illustrates its commitment to quality programme provision and how quality assurance procedures are self-monitored

Staff Involved: Project Leader/Project Worker/Board of Management members

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
QQI quality assurance guidelines used to inform Treo Portlairge CLG QA policies and procedures	Tutors / Project Staff Project Worker as IV CEO Education Committee & Board of Management.	IV Reports EA Reports Education Committee Agenda/Minutes Treo Board Agenda/Minutes Guidance/Feedback from QQI Centre QA Manual
QA policy document made available to; Project Staff before commencement of role Tutors before commencement of programme Learners on commencement of programme Copy of QA Manual available on premises and through Treo website	Education Committee Treo Board CEO Project Worker Tutors	Project Staff and tutor contracts Education Committee meeting minutes Board meeting minutes QA Policy Document
Internal Self-Monitoring Project Worker collects, inputs & reviews learner & tutor feedback PW receives Results Approval Panel findings & recommendations Quarter Tutor Meeting Quarter Education Committee Meeting	Board of Management Learners Tutors & Treo Staff Project Worker as Internal Authenticator External A CEO Education Committee Treo Board	Tutor Feedback Sheets Learner Feedback Sheets Board meeting minutes Tutor Meeting Minutes Staff Meeting Minutes IV Reports Results Approval Report EA Report

Weekly Staff Meetings with contributions of PW on Education matters Education Committee Meetings co-ordinates and oversees above to consider results of Internal/external evaluations, recommends changes where needed. PW reports any findings to Governance Committee to review & make necessary amendments & taken to Board Ed Committee recommendations made and decisions taken at Board meetings Changes made by staff and tutors to ensure integrity of QA system, overseen and monitored by Ed Committee. Oversight of changes and impacts overseen by Ed Committee and reported to board		Education Committee Meeting Minutes Governance Committee Minutes
Consultation with learners Learner Feedback Sheets	Tutors Project Staff	Learner Feedback Sheets and Minutes of meetings
Quarter Tutor Meetings	Project Worker as IV	with Tutors and IV
Weekly Staff Meetings with	CEO	IV Reports External Examiner Reports
contributions of PW on Education matters.	Ed Committee	Education Committee
Provisional Results given to learners		Meeting Minutes Board Agenda & Minutes
Final Results given to learners		Staff Meeting Minutes
Education Committee meets to discuss the internal and external results before being submitted to QQI. Recommends changes where needed Education Committee recommendations made and decisions taken at Board		

		1
Changes made by staff and tutors to ensure integrity of QA system, overseen and monitored by Ed Committee.		
Oversight of changes and impacts overseen by Ed Committee and reported to board.		
Review and collate information gathered from learner and tutor feedback	Project Worker Education Committee	Learner Feedback Forms Tutor Meeting Minutes
Learner Feedback Sheets and Minutes of meetings with Tutors gathered & collated with IV	Treo Board	Education Committee Meeting Minutes Training Review Report
Training Review Report completed by PW & reported to tutors and committees		
Quarter Tutor Meetings		
Quarter Education Committee Meetings		
IV safe storage and prompt report to Ed Committee		
IV brings analysis of learner feedback sheets to Education Committee		
Ed Committee discuss and make recommendations to Treo board		
Treo board takes decision requesting Ed Committee to oversee change where needed.		
Education Committee oversees and CEO supports IV with changes		
Promotion of equality culture in Treo Portlairge organisation	Tutors Project Staff	Equality policy document
All participants are welcome to Treo regardless of diversity and circumstances.	Learners Volunteers Board of Management	
Learners can access Treo QQI programmes with additional supports provided when needed		

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Treo is an equal opportunities employer		
All Staff are treated equally with same entitlements and opportunities		
Diversity is welcomed among participants, tutors, staff and board members.		
Collation of learner data	Project Worker	Programme review report
IV and tutor puts together Learner Pack to include:	Project Staff Tutors	Management information system
QQI Awarding information	Education Committee	Referral
Access, transfer & progression information		Portfolio work Record of achievement
Protection of Enrolled Learner		IV Reports
arrangements		EA Reports
Portfolio work		Sign in Sheets
Record of achievement		Minutes from Learner
IV Reports		feedback interviews
EA Reports		Minutes from Tutor
Minutes from Learner feedback interviews		Feedback meetings
Tutor Feedback meetings with Project Worker		Programme Review Report
Relevant legislation used to inform all Treo Portlairge policies	Tutors & Treo Staff Project Worker	Centre owned policies relating to QQI
QQI QA guidance	CEO	Board Minutes
Childrens' Act	Treo Board of	Specific committee minutes of meeting
Child Protection	Management Renew Social Enterprise	AFS & advice received from
Health & Safety	Committee	Auditor
GDPR	Treo Committees	Advice received from Solicitor
Employment legislation		Advice received from HR
Information on relevant		company
legislative change is acknowledged by board.		Advice received from Insurance company
Relevant Committee tasked with ensuring adherence to		Insurance Policy
legislative change & report back		Child Protection Policy
to board		Recruitment Steps
		Recruitment Steps Staffing Handbook

Policy Title: 2. Documented Approach to Quality Assurance

Procedure Title: 2.2 | A comprehensive System | Date: November 2022

Purpose:

To demonstrate that Treo Portlairge has documented, comprehensive quality assurance policies, procedures and systems in place

Staff Involved: CEO/Project Staff / Board of Management members / Education Committee / Tutors

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Systems of Governance Regular scheduled meetings with learners and tutors by PW as IV Weekly staff meetings Internal & External Authenticator Reports	Tutors Project Worker EA Treo Staff Education	Gap Analysis Document QA Policy resulting from this QA application Minutes from meetings with learners, tutors, Staff, Education Committee, Treo
Education Committee meetings Undertaking of Gap analysis by Education Committee Education Committee reports to board and actions agreed Education Committee oversees changes to policy, procedure and system and reports back to board. Implementation meetings with staff and tutors reported to Education committee	Committee Treo Board	board, Reports from IV and EA Progress reports to Treo board
Regular scheduled meetings with learners and tutors Weekly staff meetings Internal & External Authenticator Reports Education Committee meetings Undertaking of Gap analysis by Education Committee Education Committee reports to board and actions agreed Education Committee oversees required changes & reports back to Board	Learners Tutors Project Worker as IV EA Treo Staff Education Committee Treo Board	Training review report Monthly Progress Reports Education Committee meeting minutes Staff meeting minutes Learner Feedback Sheets Tutor Feedback Sheets Minutes from meetings with learners, tutors, Staff, Education Committee, Treo board, Reports from IV and EA Progress reports to Treo board

TREO PORTLAIRGE CLG Policy Title: 3 Programme Education and Training Procedure Title: 3.1 Programme Development and Approval 2022 Purpose: This procedure describes how Treo Portlairge develops programmes to meet the needs of its target group and the processes used to evaluate and approve programmes.

Staff Involved: Project Leader/Project Worker/Tutors/Board of Management members

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Referral Procedure to identify learning needs of participants Individual Learning Plan completed with learner to identify needs. Review Internal Verifier & External Authenticator Reports	Project Staff Tutors Education Committee	Personal file Referral form Evidence of needs identified and action plan put in place Tutor meeting minutes Education Committee meeting minutes IV and EA reports
Procedures for developing new programme followed Quarter meetings with tutors and QQI Coordinator Learner needs Identified through learner feedback & discussions with tutor Learning Outcome decided Decide on programme outcomes Weekly staff meetings - Discuss structure of programme & entry requirements / supports Meet with field expert Following the QQI validation application process, project staff will develop the programme and bring to CEO and other project staff for consultation	Project Staff Project Worker Tutors Learners Treo Board Education Committee	Tutor Feedback forms Lerner Feedback forms Staff Meeting Minutes Board Agenda & Minutes Tutor meeting minutes Education Committee meeting minutes Conflict of Interest Policy Procedures for Developing new Programmes
staff for consultation Undertaking of training needs analysis by Education Committee		

QQI accredited modules designed **Project Staff** Evidence of QQI programme in line with component validation process **Project Worker** specification and sent to QQI for Learner feedback forms validation Board of Management Tutor feedback forms **Education Committee to examine** broad outline of programme **Education Committee** Board meeting minutes design Tutors **Education Committee** meeting minutes **Education Committee** Learners commissions IV and experienced Tutor meeting minutes tutor/practitioner that programme Financial Resources design is in line with component specification. **Education Committee bring** programme design to board for approval. Board approves and resources QQI application and proposed programme Board tasks PW to submit Programme specification to QQI for validation. Board tasks Education Committee to work through QQi feedback and report back Once validated, programme will be delivered Learner Feedback Sheets Non-accredited programmes **Project Staff** developed **Tutor Feedback Sheets** Learners Referral Procedure to identify **Tutors** Progress reports to Treo learning needs of participants board **Education Committee** Learner needs Identified with Reports from IV and Treo Board regular meetings with tutors / Tutor/Practitioner project staff Subject experts Development in consultation Staff Meetings Funder subject experts. Education Committee to examine **Education Committee** broad outline of needs & meeting minutes programme design Treo board meeting minutes **Education Committee** commissions IV and experienced Staff meeting minutes tutor/practitioner to programme Funding applications design with relevant components **Education Committee brings** Non-accredited programmes programme design to board for offered ie Career Pathways, approval. Independent living prog.

Healthy relationship prog,

		T
Board approves and resources pilot programme		
Implementation of pilot monitored by learners, tutor, IV, Education Committee and reported to board.		
Programme design to facilitate access, transfer and progression NFQ Understand progression journey i.e. levels 3 to 4 here and then to 5. Knowledge of learning landscape	Tutors Project Staff Project Worker	Evidence of access, progression and transfer Communication with other organisations regarding access and (this would include certification / training completed in prison) Learner Pack Tutor Pack Individual Learner Plan
Programme evaluation and approval Process	Learners Tutors	Learner feedback forms Tutor feedback forms
Regular scheduled meetings with learners and tutors	Treo Staff	Record of Management Decision
Quarter meetings with tutors and PW	Project Worker as IV External	Evidence of Approval Process
Weekly staff meetings	Authenticator	Monthly Progress Report
Internal & External Authenticator Reports reviewed & discussed	Education Committee Treo Board	Education Committee meeting minutes
Education Committee meetings		Treo board meeting minutes
Analysis of evaluation and approval process by Education Committee		Evidence of QQI programme approval & validation processes
Education Committee reports to board and actions agreed		p. 333333
Education Committee oversees required changes to evaluation and approval process and reports back to board – if PW has been part of the development, they will not be part of the approval process		

TREO PORTLAIRGE CLG Policy Title: 3 Programme Education and Training Procedure Title: 3.2 Learner Admission, Progression and Recognition Date: November 2022 Purpose:

To describe the processes used by Treo Portlairge to cover all areas related to admission, progression, recognition and certification of awards.

Staff Involved: Project Leader/ Tutors / Project and Outreach Worker / Board of Management members

	T .	
Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Referral Procedure Referral form completed by referring organisation Referral form completed by Treo staff	Project Worker Outreach Worker	Personal Files which will include recognition for previous education standards achieved (these could be from other providers including programmes conducted in Prison etc)
Induction of Learner Induction carried out by Tutor, Project Worker, Outreach Worker Induction covers course outline, policies followed, certification awarded, QQI Centre Coordinator details, overview of QA system, complaints procedure	Tutor Learners Project Staff	Learner information Any forms / correspondence between learner & tutor / staff Handling Complaints
Initial Assessment of Learners Assessment of learner completed to identify level of education of learner and what supports may be needed	Assessor Project Staff	Evidence of need identified (ILP)
Learner Review Learner feedback sheets completed & returned to Tutor Tutor returns feedback sheets to PW for input & review Verbal feedback given throughout course	Tutor Learner Project Worker	Learner Feedback Sheets Tutor Feedback Sheets Tutor Meetings Minutes

Progression of Learner	Learner	Meetings with Learner
documented	Tutor	Progress Report
Progression of learner documented on file	Project Staff	Annual report
Options of progression discussed between tutor and learner	Project Worker	Funder reports
Progression options given in learner induction pack		

TREO PORTLAIRGE CLG Policy Title: 3 Programme Education and Training Procedure Title: 3.3 Programme Monitoring and Review Date: November 2022

Purpose:

This procedure describes how Treo Portlairge self-monitors, self-evaluates and reviews programmes to ensure that they remain appropriate, relevant and up to date.

Staff Involved: Project Leader/ Tutors / Project Staff

Stair involved: 1 Toject Edadoi/ Tatolo/ 1 Toject Stair			
Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure	
Review of Programmes at weekly Staff meetings	Project Worker Project Staff	Staff Meeting Minutes	
Project Worker informs of any updates and reviews of programmes at weekly staff meeting			
Tutor feedback Forms	Tutors	Tutor Meeting Minutes	
Tutor feedback forms completed by tutor after each course and given to PW to input on monitoring system			
Quarterly Tutor meetings	Tutors	Tutor Meeting Minutes	
Quarter tutor meetings carried out between PW and tutors	Project Worker		
Learner Review	Tutor	Learner Review Forms	
Learner reviews to be completed by learners on long courses. This is not required on short or one-off courses	Learner		
Learner feedback forms	Learner	Learner feedback forms /	
Learner feedback forms to be completed by all learners at the end of the course and given to tutor. These are then passed to PW to input in monitoring system		evidence of consultation with learner.	
Collation of feedback forms	Tutors	Training Review Report	
Feedback forms given to PW to input on monitoring system and collated.	Project Worker Education	Education Committee Minutes	
This is then discussed on Programme Review Report and information relayed to Tutors	Committee		
Information communicated to Ed Com			

Amendment of Programmes	Learners	Training Review Report
Once results of feedback and	Tutors	Tutor Meeting Minutes
monitoring has been reviewed and discussed, recommendations are	Project Staff	Education Committee Meeting
made by various bodies to update or	Project Worker	Minutes
amend programmes	Education	Board Agenda / Meeting Minutes
Tutors and PW discuss changes in quarterly tutor meetings or more	Committee	
regular if necessary	Board	
PW brings recommendations to Education Committee through tutor feedback and Programme/Training Review Report.		
Education Committee reviews and adds any further recommendations for amending the programme		
Amendments are completed and new programme curriculum is printed and communicated to tutors in meeting with PW		
Changes are communicated to the Board through the monthly progress report		

Policy Title: 4 Staff Recruitment, Management and Development

Procedure Title: 4.1	Staff Recruitment	Date : November 2022

Purpose: This procedure describes the equitable and transparent recruitment and allocation process engaged in by TREO Portlairge

Staff Involved: Project Leader/Tutors/Board of Management

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Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Staff Recruitment Procedures	Treo board Staff Committee	Recruitment Steps Board Agenda & Minutes
Agreed by board and implemented by Staff Committee Staff Committee assembles recruitment panel considering expertise of membership, board representation,	Funder representative Experts as required HR company if needed Staff Committee	Staff Committee minutes Recruitment Steps Advertisement Shortlisting of candidates meeting minutes Qualifications Evidence
manager representation, funder representation, gender equality.	Recruitment Panel	Interview minutes Job Offer
Recruitment steps to be follow:		References Garda Vetting
Staffing need identified		Job Description
Bring to Board		Contract of Employment
Staffing Committee advertise position – requirements subject to position. Tutor positions to hold tutor / Train the Trainer qualification / expert in field / experience desirable / contract or part time role		Employment Handbook QA Manual
Staffing Committee shortlist applicants if necessary		
Interviews completed with staffing committee		
Position filled subject to Garda clearance		

QA Manual to be supplied to each new staff member with responsibilities explored where necessary		
Tutor Service Agreement	Tutor	Tutor SLA
Tutor Service Level Agreement is completed	CEO	
by tutor at beginning of each course	Staff Committee Treo Board	
SLA includes information regarding employment dates, required notice period, confidentiality, organisation policies and QQI QA guidelines	Consultation with HR company when required	
Job Description Details	CEO	Copies of Job Description Details
Agreed by Staff Committee	Staff Committee	
& Ratified by Board	Treo Board	
	Consultation with HR company when required	
Conditions of Service	CEO	Copies of Conditions of Service
Agreed with contributions	Funder	Outline
from funder	Staff Committee	
	Treo Board	
	Consultation with HR company when required	

Policy Title: 4 Staff Recruitment, Management and Development

Procedure Title: 4.2 Staff Communication Date: November 2022

Purpose: This procedure describes how the views of staff members are collected and used and how staff members are kept informed of issues relating to their programme areas

Staff Involved: Tutors, Staff, Assistant manager, CEO, Staff Committee, Treo Board

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Weekly Staff Meetings Weekly staff meetings chaired by Project Staff	Project Staff with Assistant Manager and CEO	Staff Meeting Minutes
Education Committee Meetings Committee meetings scheduled regularly or more when required	Project Staff with Assistant Manager and CEO	Education Committee Minutes
Staff Recruitment Procedures As above in 4.1	CEO	Recruitment Steps
Quarterly Tutor Meeting	Project Worker	Tutor meeting minutes
Quarter tutor meetings held with PW and tutors	Tutors	Tutor feedback sheets
Tutors complete tutor feedback sheets on completion of every programme		
All issues and updates discussed with tutors including tutor responsibilities to ensure QA guidelines are adhered to		
Staff Committee Meetings to	Staff Committee	Staff Committee Minutes
discuss issues raised by staff Staff Committee Meetings scheduled	Staff member if required	Staff Handbook
regularly or more when required	HR company if required	
Monthly Board Meeting	Treo Board	Board Agenda & Minutes
Staffing part of Board meeting agenda		

Policy Title: 4 Staff Recruitment, Management and Development

Procedure Title: 4.3 Staff Development Date: November 2022

Purpose:

This procedure describes how opportunities for support and professional development are provided to teaching staff by TREO Portlairge

Staff Involved: Tutors, Staff, Assistant manager, CEO, Staff Committee, Treo Board

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Tutor Service Level Agreement Tutor Service Level Agreement completed by tutor and PW Agreed terms and dates of course Tutor Feedback Sheets Tutor completes feedback PW inputs results on monitoring sheet Findings discussed with tutors and Education Committee Education Committee review any concerns or needs for development / training Concerns / training needs discussed with Staffing Committee Recommendations from Committees discussed at Board Meeting	Tutor Project Worker as IV Tutors Project Worker as IV Education Committee Staffing Committee Board	Tutor SLA Staff Handbook Tutor Feedback Sheets Tutor Meeting Minutes Education Committee Minutes Tutor Meeting Minutes Staffing Committee Minutes Board Agenda & Minutes
Tutor Guidelines provided and discussed with tutors Included in Service Level Agreement and discussed with tutors	Tutors Project Worker	Tutor Guidelines Document
Consultation with Stakeholders	CEO Project Staff	Evidence of promotional material (Training and Development) from third parties i.e. HSE, Probation Service, Waterford

External Supervision provided to individual staff to provide support, formulate ideas, work through issues and explore training needs.	Project Staff External Supervisor	No records of external supervision kept by Treo Port Lairge CLG
External Supervision provided to all staff.		
Contact CEO or Project Staff for contact information of External Supervisors		
Internal Supervision provided by Assistant Manager and CEO to staff to provide support, discuss specific work related issues, formulate ideas, monitor progress and explore training needs.	Project Staff Assistant Manager CEO	Supervision records
Internal Supervision provided by Assistant Manager and CEO		
Identifying any issues, supports, progress		

TREO PORTLAIRGE CLG Policy Title: 5 TEACHING AND LEARNING Procedure Title: Teaching and Learning Date: November 2022 5.1 Purpose: To ensure that self-monitoring within the centre exists to uphold and improve the quality of teaching and learning experiences on our educational programmes Staff Involved: CEO, Project Staff. Tutors Method(s) used to carry out this procedure Weekly Staff Meetings Project Staff Staff Meeting Minutes

By Wilom	procedure
Project Staff	Staff Meeting Minutes
Project Worker	Tutor Meeting Minutes
Tutors	
Tutors	Tutor Feedback Sheets
Project Worker	Tutor Meeting Minutes
Tutor	Learner Feedback Sheets
Learner	
Tutor	Tutor Guidelines' Document
Project Worker as	Staff Meeting minutes
	Education Committee Minutes
Cian Committee	Williates
	Project Staff Project Worker Tutors Tutors Project Worker Tutor Learner

Training Review PW monitors and reviews tutor and learner evaluations	Tutors Project Worker	Training Review Report
PW completes Programme Review Report and discusses at Tutor Meetings		
Education Committee Meeting	Project Staff	Board Agenda & Minutes
All above communicated to the Committee. Required updates discussed and recommendations discussed and adapted	Board	Monthly Progress Report
Monthly Board Meeting	Project Staff	Board Agenda & Minutes
All above communicated to the Board through the monthly progress report.	Board	Monthly Progress Report

	TREO PORTLAIRGE CLG			
Policy Title: 5 TEACHING AND LEARNING				
Procedure Title: 5.2 A Provider Ethos that Promotes Learning Date: November 2022				

Purpose:

To ensure that all staff and tutors are appropriately qualified to ensure that they can adequately provide a flexible service to a diverse group of learners. To further ensures that Treo Portlairge provides opportunity for the professional development of learners and staff

Staff Involved: Tutors, Staff, Assistant manager, CEO, Staff Committee, Treo Board

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Tutor Service Agreement Tutor Service Level Agreement is completed by tutor at beginning of each course	Project Worker Tutors Education Committee	Signed Agreements
Conditions of Service Agreed with contributions from funder	Tutor Project Worker as IV Education committee	Copies of Conditions of Service Outline
Ensuring suitably qualified tutors for each programme Recruitment process followed Qualifications given to CEO / PW	Project Worker as IV Recruitment Panel Staff & Education Committees	Documented Qualifications Education Committee meeting minutes
Tutor Evaluation Forms Tutor feedback sheets completed by tutors at the end of each course and given to PW to input on monitoring system	Tutors Project Worker	Tutor Meeting Minutes
Professional development of tutors and staff Training needs identified or requested Training needs discussed by Education Committee Training needs discussed by Staff Committee	Tutors Staff Project Worker Education Committee Staff Committee Treo Board	Staff Handbook Tutor & learner assessment documents Staff meeting minutes Legislation Internal Supervision records

Training needs brought to Treo board by relevant committee Board takes decision to proceed or not with training. If former board resources training. Board tasks committee to arrange for relevant training and to monitor its impact on staff and learning. Relevant committee monitors and reports back to board.	Funders Professional Development Trainer HR company consulted when necessary	Staff Handbook Tutor & learner assessment documents Staff meeting minutes Legislation Internal Supervision records Education Committee, Staff Committee, Treo Board minutes Professional Development Trainer Agreement/Contract/SLA Certification
Consultation with Stakeholders	Treo board CEO Funders Legislators	SLAs with Funders Funder consultations and training provision Trainer/College/University Training Packs and Certification

TREO PORTLAIRGE CLG		
Policy Title: 5 TEACHING AND LEARNING		
Procedure Title: 5.3	National and International Effective Practices	Date: November 2022

Purpose:

To ensure that Treo Portlairge engages with the wider community to enhance teaching and learning practices

Staff Involved: Staff, Assistant manager, CEO, Staff Committee, Treo Board

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Engagement/Consultation with other agencies within the community Engagement through networking and committee meeting attendances	Project Staff Tutors Treo board Treo Committees Local Network Meetings Funders Government Charity Regulator	Evidence of attendance at local network Meetings Invitations and minutes from attending multi agency meetings to meet specific needs of a community or particular target group Training materials/approaches/methodologies Treo board and Committee minutes Funders' Annual & Strategic plans Reports from attendance at specific Funder Workshops, Networking events, training. Reports from attendance at local launches by local service providers Government policy
Regular Research of standards regarding level delivered Process: Learner Feedback meetings Tutor Feedback meetings Staff Meetings IV & EA recommendations Education Committee Meetings	Learners Project Worker Project Staff Tutors Treo board Education Committee	Learner Feedback sheets Tutor Feedback Sheets IV and EA Reports Education Committee Minutes Treo Board Minutes Staff Meetings minutes Reports on findings and updates from QQI and Teaching council

Treo Board Meetings	Annual reports & Strategic plans
Researching Annual reports and Strategic plans of other local and national education/trainingservice providers	Documents retained from attending local and national seminars/workshops and training.
Attendance at local and national seminars/workshops/training	

Policy Title: 5 TEACHING AND LEARNING

Procedure Title: 5.4 Learning environments Date: November 2022

Purpose:

To ensure that Treo Portlairge provides appropriate learning environments, equipment and facilities for each programme. To further ensure that Treo Portlairge offers appropriate programme levels for its learners.

Staff Involved: Project Leader/Tutors/Project Staff/Board of Management Members

Staff Involved: Project Leader/Tutors/Project Staff/Board of Management Members			
Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure	
Criteria for programmes located outside of centre Check availability Identify any extra needs of learners Check suitability for programme being facilitated – enough space / desks if needed / ventilation / lunch facilities / toilets / location Parking available	Project Worker as QQI Coordinator Tutor	Communication with location management Tutor Meeting Minutes	
Reviews of Centre Policies Regular scheduled reviews of policies by designated committee of board. Each revised policy brought to board for review, adoption when required and resourcing. Designated committee tasked with monitoring implementation of revised policy. Staff work through revised policy with designated committee who oversee its implementation. Awareness of work undertaken locally and national of other agencies	Tutors Staff including Project Worker as IV Treo Board Governance Committee Renew Social Enterprise Committee Education Committee Staff Committee	Updated copies of all Policies Agendas & Minutes of five Committees' meetings Tutor and Learner Feedback sheets Board Agenda & Minutes Business Plans and SLAs with funders Network attendance Learning documents from Regional and National seminars/workshops.	
working with target group. Awareness of other education and training agencies, and employers providing progression opportunities to target group.	Finance Committee Funders Training Providers		

Adherence to Health and safety Statement All staff contribute to the content and efficacy of a Safety Statement with consultant Consultant drafts an operational Safety Statement Governance Committee review draft statement Board presented with H & S statement by Governance Committee. Board adopts (or otherwise) draft. Governance committee tasked by board with overseeing implementation of H&S Statement. Consultation with landlord if required. Governance Committee reports back to board on implementation of H & S Statement All staff, tutors, learners, contractors or any other person to use this centre must adhere to the Health & Safety Policy Induction Training Completion of Induction Training Understanding and sign off on essential policies i.e. Children First, Substance Misuse, Health & Safety, Staff Handbook,	Tutors All Staff CEO & Assistant Manager Treo Board Governance Committee Health & Safety Consultants Landlords as required All Staff Tutors Volunteers	SLA with Health & Safety Consultant Safety Statement Critical Incident Forms Documented discussions with landlords Completion certificates of online courses Signed Children First, Substance Misuse, Health & Safety policies along with policies contained within Staff Handbook. Board Agenda, Minutes & Progress Reports for last 6 months
		Strategic Plan
Initial Assessment of Learners & Evidence of need identified Assessment of learner completed to identify level of education of learner and what supports may be needed Learner meets with tutor Referral procedure	Learner Project Worker Project Staff Tutors	Evidence of need identified Individual Learning Plan Referral documents

Learner Review conducted	Learner	Learner Feedback Sheets
Follow up consultation with relevant staff member/tutor	Staff	IV Monitor report
IV monitor	Tutor	Education committee minutes
IV brings issues to Education	Project Worker as IV	Board Agenda and minutes
Committee if needed i.e. change approach, additional resources, programme refocus, resources required.	as IV	SLA with funders and amendments if required
Education committee brings recommendations to Treo board for approval and resourcing if required		
Board approaches funder if required for additional resources		
Education committee monitors change implementation and provides progress reports to board.		
QQI Accredited options designed	Learners	QQI Validated Programmes
in line with target group needs	Project Staff	
Needs identified at referral process, learner reviews, verbal discussions	Project Worker	
with tutors	Tutors	
	Education Committee	
	Treo Board	
Non-accredited Programmes offered	Learners	Evidence of Programmes designed
Process of identifying opportunities for	Tutors	
new programme outlined previously	Treo Staff	
	Project Worker	
	Education Committee	
	Treo Board	
Purchase of resources	Learners	Board Agenda & Meeting
If small item(s) Project Worker as IV	Tutors	Minutes
sources what is required. If a more expensive resource then process	Treo Staff	Tutor Meeting Minutes
below followed Need identified with tutor &/or learner	Project Worker as IV	Learner and tutor feedback sheets
assessment, staff meeting, IV and EA report	External Authenticator	Staff Meeting Minutes Education Committee Minutes
Need presented to Education	Education	Purchase Orders
Committee who prepare a cost benefit analysis to Treo board	Committee	Quotations

Treo board make a decision and engage funder if necessary Procurement guidelines followed and resource purchased. Education committee tasked by Treo board with monitoring deployment of resource and impact. Reports to Treo board provided by Education Committee.	Treo Board Funders	Receipts and Invoices Progress Reports
Review of Programmes at Staff meetings Programmes discussed at weekly staff meetings with Project Worker and Project Staff	Project Staff Assistant Manager Project Worker as IV	Minutes of meetings Agenda & minutes of education Committee
Review of criteria for programme venues outside of centre If programme is to be run outside of the centre Criteria checklist to be followed	Tutor Project Staff Education Committee	Venue Criteria Checklist Tutor Meeting Minutes Education Committee Minutes Staff Meeting Minutes

TREO PORTLAIRGE CLG		
Policy Title: 6 Assessment Of Learners		
Procedure Title: 6.1	Assessment of Learners Achievements	Date: November 2022

To outline the policy of Treo Portlairge to monitor assessment of learners so as to ensure fair, consistent and planned approaches both within and across programmes.

Staff Involved: Tutors, Project Worker, Board of Management Members, Education Committee, CEO, Assistant Manager

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Regular formal learner progress review Adaptation identified documented and brought to Education Committee, if needed Short programmes / courses only undertaken in our organisation. Formal learner progress assessment is completed on completion of the course	Learners Project Worker as IV Staff Tutors/Learner Education Committee	Assessments Minutes of Staff meetings Agenda & minutes of Education Committee
Review of Programmes and tutor meetings to see where integration is feasible Programme review carried out by PW Quarter tutor meetings scheduled with PW and tutors	Tutors Project Worker as IV Staff Tutors/Learner Education Committee	Minutes of Tutor meetings Minutes of Staff meetings Agenda & minutes of Education Committee Adaptation identified, documented and brought to education Committee, if needed.
Initial assessment of Learners to ascertain level of abilities Assessment of learner completed to identify level of education of learner and what supports may be needed Learner meets with tutor or Project Staff to identify learning levels and supports needed Any adjustments identified in teaching or assessment process brought to QQI Coordinator as required Tutors/ QQI Coordinator recommend changes and updates	Learner Project Staff Tutors Education Committee	Initial Learning Plan Tutor Meeting Minutes Education Committee Meeting Minutes

PW as QQI Coordinator communicates needs / amendments to Education Committee Education Committee confirm changes to teaching / assessment in line with QQI guidelines		
Notice boards maintained to include section to QQI PW and tutors update boards to include up to date information regarding QQI	Project Worker Tutors	Notice Board
All briefs explained to Learners at induction Course briefs are included in learner pack and are explained by tutor	Learner Tutor Project worker	Learner Information
Portfolios kept in secure location prior to and following verification and marking Portfolios given to PW once corrected by tutor Videos of skills performed uploaded to secure computorTu Portfolios are kept in a secure location in the Training Room	Tutor Project Worker	Designated storage area

To allow reasonable accommodation of learners assignments briefs and methodologies to be adapted in line with learners requirements Additional requirements picked up on referral or initial assessment OR Tutor meet with learner to learn of requirements Methodologies/Assignments adjusted Monitoring of adjustment, assignments and learner progress IV acknowledges adjustments in Portfolio and marking EA acknowledges adjustments in report Internal Verification Panel acknowledges adjustments in Portfolio and marking	Learner Tutor Staff Member Project worker as IV	Evidence of consultation with Learner Learner & Tutor Feedback sheet Scheduled quarterly meetings with Tutors Learner schedule (timetable) Portfolios (methodologies, times/dates) IV report EA Report Internal Verification panel minutes Education Committee minutes
Education Committee acknowledges adjustments in Portfolio and marking		
Internal verification, External authentication, Results approval meeting Once portfolios have been corrected by tutor, IV confirms or updates marks Portfolios include, in some cases videos of skills performed Provisional result given to learner through phone & letter / e-mail EA attends centre to carry out external assessment Results approval panel meet to confirm EA results Results are submitted to QQI Feedback on results available to learner if required	Tutor Project Worker as IV External Authenticator Results Approval Group Education Committee	IV Report EA report Results Approval Panel Minutes

QQI documentation monitored for updates Tutor brings updates to PW PW brings updates to Education Committee as required PW conveys updates to tutors and staff on behalf of Education Committee PQ and Education Committee monitor changes when required	Project Worker Tutors Education Committee	QQI communications Education Committee Agenda and Minutes Tutor Meeting Minutes Staff Meeting Minutes
Notification of achievement to learners Results Approval Committee sign off on IV and EA reports Education Committee informed Education Committee task Project Worker as IV to convey achievement to tutors Tutors / PW contacts learner with final results	Learner Tutor Project Worker as IV Results Approval Committee Education Committee	IV and EA reports Education Committee agenda and minutes Record of written notification

Learner is facilitated in appeal process/ documentation of results	Learner	Results Appeals Process Minutes of IV meeting with
of appeal	Project	learner
Learner meets with tutor	Worker as IV	Appeals form completed &
Learner meets with PW as IV if required	Results	signed
QQI Results Appeal Form completed	Approval Committee	Minutes of IV meeting with Results Approval Committee
QQI Results Appeal Form returned to tutor	Education Committee	Agenda & Minutes of Education Committee
Tutor return Results Appeal Form to QQI Coordinator	Tutor	Minutes of meeting with learner to convey decision
Appeal made		Tutor Feedback sheet
IV meets with tutor and Results Approval Committee		
Education Committee receives all required evidence with appeal form		
Education Committee meets to hear appeal and makes decision		
Result conveyed to learner by IV		
Result amended on QQI system if required		
Appeal result is final		

TREO PORTLAIRGE CLG			
Policy Title: 7 SUPPORT FOR LEARNERS			
Procedure Title: 7.1	Support For Learners	Date : November 2022	

To outline procedures which ensure that Treo Portlairge CLG provides and maintains learner facilities & resources. That Treo provides adequate supports, both pastoral and educational, for its Learners. To further ensure that feedback on assessment and progress is provided to the Learner on a regular basis.

Staff Involved: Project Leader/Tutors/Project Worker

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Purchase of Resources If small item(s) Project Worker sources what is required. If a more expensive resource then process below followed Need identified with tutor &/or learner assessment, staff meeting, IV and EA report Need presented to Education Committee who prepare a cost benefit analysis to Treo board. Treo board make a decision and engage funder if necessary Procurement guidelines followed and resource purchased. Education committee tasked by Treo board with monitoring deployment of resource and impact. Reports to Treo board provided by Education Committee.	Learners Tutors Treo Staff Project Worker External Authenticator Education Committee Treo Board Funders	Receipts/Resources available Staff meeting minutes Quotations Education Committee meeting minutes Board meeting minutes
Quality Assurance All learners to be signposted to relevant QA guidelines On-going communication between tutor and learner to ensure understanding of QA processes and the responsibilities of the learner	Tutor Learner	Learner Information

Access to Computers for all Learners Access to computers in centre	Learner Tutor	PCs available onsite
Quarterly Tutor Meeting Quarter tutor meetings scheduled with PW and tutors	Project Worker/Tutors	Tutor Meeting Minutes
Notice boards maintained to include section to QQI	Project Worker	Notice Board
Information regarding QQI and any updates displayed on centre notice board		
All programme/ briefs explained to Participants	Tutor Project worker	Learner Information Referral Form
Briefs / programmes explained by tutor and can be found in learner induction packs	•	
Supports identified at referral process		
Adapting assignment briefs and methodologies in line with Learner requirements, while paying due regard to Learner sensitivities and awareness. Discussed at initial assessment of learner, ongoing meetings with tutors and learners Tutor meets with PW to discuss PW discusses with Education Committee if required Learner supports identified (language barriers, physical barriers) and address	Learner Tutor Staff Member Project worker as IV EA	Learner Feedback Sheet Tutor Meeting Minutes Portfolios (methodologies, times/dates) ILP - evidence of consultation with Learner EA Report Education Committee Meeting Minutes
Supports for Learners with Disabilities Any extra supports for learners with disabilities identified Needs addressed with learner and tutor Relevant supports put in place		

Supports can include one-to-one work, move location to ground floor, adaptation of teaching method Review of any support that may be more difficult to offer and brought to attention of Education Committee Education Committee discuss and recommend support or alternative Monitoring of Learner Supports Required learner supports put in place Supports monitored by tutor Review of supports Communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners are notified of Provisional results either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Appointment made and learner supported to engage Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Staff meetings discuss progress			
be more difficult to offer and brought to attention of Education Committee Education Committee discuss and recommend support or alternative Monitoring of Learner Supports Required learner supports put in place Supports monitored by tutor Review of supports communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners are notified of Provisional results either in class by tutor or through e-mail if course has finished Learners are notified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Appointment made and learner supporte to engage Engagement with support monitored by learner Key worker Learner Redback Sheets Tutor Project Worker Tutor Project Staff Tutor Project Staff Learners are notified of Provisional results either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Learners are notified of Final Result either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through text / email if course has finished Learners referred to Counsellor and/or other appropriate service	work, move location to ground floor, adaptation of teaching		
and recommend support or alternative Monitoring of Learner Supports Required learner supports put in place Supports monitored by tutor Review of supports communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners Learners are notified of Provisional results either in class by tutor or through e-mail if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Learners are notified during referral procedure or at any subsequent contact with project staff Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Learner Feedback Sheets Tutor Project Worker Tutor Project Staff Tutor Project Staff Counsellor or verbal notification Learners referred to Counsellor and/or other appropriate service Counsellor and/or other appropriate service	be more difficult to offer and brought to attention of Education		
Supports Required learner supports put in place Supports monitored by tutor Review of supports communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners are notified of Provisional results either in class by tutor or through e-mail if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Tutor Project Worker Tutor Project Staff Tutor Project Staff Tutor Project Staff Learners referred to Counsellor and/or other appropriate service	and recommend support or		
Required learner supports put in place Supports monitored by tutor Review of supports communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners are notified of Provisional results either in class by tutor or through e-mail if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Project Worker Tutor Project Staff Tutor Project Staff Tutor Project Staff Learners referred to Counsellor and/or other appropriate service			
Review of supports communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners Learners are notified of Provisional results either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Tutor Project Staff Ptutor Project Staff Learners referred to Counsellor and/or other appropriate service Counsellor and/or other appropriate service			
communicated to PW through tutor meetings and tutor feedback Notification of achievement to Learners Learners are notified of Provisional results either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Tutor Project Staff Counsellor and/or other appropriate service Learners referred to Counsellor and/or other appropriate service	Supports monitored by tutor		
Learners Learners are notified of Provisional results either in class by tutor or through text / email if course has finished Project Staff notification Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Tutor Project Staff Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Tutor Project Staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Project Staff Intotrom Project Staff	communicated to PW through tutor meetings and tutor		
Learners are notified of Provisional results either in class by tutor or through text / email if course has finished Learners are notified of Final Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Earners referred to Counsellor and/or other appropriate service Project Staff Tutor Project Staff Access to Pastoral Care Staff Futor Project Staff Access to Pastoral Care Staff Project Staff Project Staff Project Staff Earners referred to Counsellor and/or other appropriate service			
Result either in class by tutor or through e-mail if course has finished Access to Pastoral Care supports Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker Tutor Project Staff Learners referred to Counsellor and/or other appropriate service Project Staff Appointment made and learner supported to engage	Provisional results either in class by tutor or through text /	,	
Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker	Result either in class by tutor or through e-mail if course has		
Need identified during referral procedure or at any subsequent contact with project staff Staff meeting discuss need and Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker			
Referring agent engaged Project Counsellor or external support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker	procedure or at any subsequent	Trojost otali	appropriate service
support agency/professional engaged Appointment made and learner supported to engage Engagement with support monitored by learner Key worker	_		
Engagement with support monitored by learner Key worker	support agency/professional		
monitored by learner Key worker			
Staff meetings discuss progress			
	Staff meetings discuss progress		

Processing of issues or complaints	
QQI Coordinator information given to learner at induction	
Learner encouraged to speak to tutor face to face with all feedback and concerns	
Learner can contact tutor or QQI Coordinator by phone, e-mail or in person	
All complaints or issues documented formally through email or report to QQI Coordinator and Education Committee	
Learner will receive feedback of complaint within 48 hours even if complaint has not been settled	
Once tutor / PW as QQI Coordinator / Education Committee responds, learner to be notified in writing and phone call	
If learner is happy with response, all communication is documented	
If learner is unhappy with responds, Education Committee take complaint to the Board	
The Board handles complaint accordingly or tasks relevant Committee to manage complaint	
Feedback is given to learner through QQI Coordinator of final response	

TREO PORTLAIRGE CLG		
Policy Title: 8 Information and Data Management		
Procedure Title:	8.1 Information Systems	Date : November 2022

To describe the controls and structures that are in place to generate named data/reports and how they are communicated to staff and management for self-monitoring and planning purposes

Staff Involved: Tutors, Staff, Project Worker, CEO, Education Committee, Board of Management Members, Governance Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Referral procedures	Tutors	Personal Files
Initial assessment of learner	Project Staff	ILP's
Referral form completed by referring organisation or Project Staff	Project Worker	
Weekly Staff meetings	Project Staff	Minutes of meetings
Weekly staff meetings chaired by Project Staff and contributions made by all staff		
Data System	Staff	Attendance records
Any changes required discussed by Governance Committee with	Treo board	Programmes undertaken by learners
recommendations brought to Treo board		Completion and progression rates
Treo board tasks Governance subcommittee. CEO and designate staff member to make changes when required and report back to Governance Committee.		Learner feedback forms
Progress update made to Treo board by Governance Committee		
Quarterly Tutor meetings and tutor feedback sheets	Project Worker	Minutes of meetings
Quarter tutor meetings held with	Tutors	Tutor feedback sheets
PW and tutors		
Tutor feedback sheets discussed and reviewed		

Tutor/Learner Reviews PW conducts Programme Review Report after reviewing and analysing tutor and learner feedback information	Learners Tutor Project Staff Project Worker	Completed learner feedback/review sheets Completed tutor feedback/review sheets
Bi-annual self-evaluation Bi-annual self-evaluation carried out	Tutors Project Staff Project Worker Learners Education Committee	Training/Programme Review Report Education Committee meeting minutes

TREO PORTLAIRGE CLG		
Policy Title: 8 Information and Data Management		
Procedure Title:	8.2 Learner information systems	Date : November 2022

To describe how Treo Portlairge provides a robust and comprehensive information management system

Staff Involved: Tutors, Project Worker, CEO, Staff, Board of Management, Education Committee, Governance Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Maintenance of secure database and hard copies of Learner records Access to IT systems limited to certain staff. Password protections. Staff use designated PCs with limited access Facebook and Website limited access and passwords. Files securely held for current use and historical review Change password on regular basis and notify relevant staff of update	Tutors Project Staff Governance Committee Education Committee Treo board	Files securely held for current use and historical review – password protected, hard copy locked securely, following GDPR guidelines Files uploaded to Google Drive with restricted access
Secure QQI ILP's/Feedback forms/Minutes of Meetings/Programme Review Reports / IV reports / EA reports Hard cory of files held securely in filing cabinet with limited access allowed by specific staff Minutes access on Google Drive with restricted access All QQI documentation kept in filing cabinet with restricted access and digital copy kept on USB stick located with Project Worker	Tutors Project Staff Project Worker	Reports for internal quality management and improvement Documents uploaded to Google Drive with restricted access
Secure data generated from internal evaluations Secure use, storage and reporting of physical:	Project Worker Project Staff	Providing compatible data required for external regulatory, professional and national systems

QQI/ILP/Tutor & Learner Feedback forms Minutes of Meetings Programme Review Reports IV and EA Reports. Secure use of IT systems (Emails, Relevant Electronic files, Portals, Reports) to store and convey internal evaluations.	Project Worker Project Staff	Data stored securely on password protected PC / locked securely / Google Drive with restricted access
Generating statistical data and other data IV brings internal and EA reports' data to Education Committee. Education Committee reports on data to board. Board reports and publishes data	Tutors Project Staff Project Worker Education Committee Treo board	Annual report Business plan Training review report Monthly progress report to Board Education Committee meeting minutes Staff meeting minutes
Treo board tasks Governance Committee with regularly reviewing data collection, reporting, storing, security systems Governance Committee reports to Treo board on amendments needed. Treo board tasks relevant committee i.e. itself as Governance, Finance, Education, Staff or Renew Social Enterprise with necessary changes. Relevant committee oversees work undertaken by Treo staff, Project Worker, Assistant manager, CEO or consultant? Relevant committee report on progress to Treo board	Project Worker Tutor External Authenticator Governance Committee Other relevant Committees of Treo Treo board Consultant if board require input	Accurate and complete secure data relating to learner assessment EA report Minutes from Committee Meetings Progress reports provided to the Board
External maintenance If external / expert maintenance is required; Discussed at Staff meeting PW contacts relevant expert Expert attends Treo & carries out relevant maintenance / updates	Project Staff External Expert	

Policy Title: 8 Information and Data Management

Procedure Title: 8.3 Management Information System Date: November 2022

Purpose:

To describe how the management information system is utilised by Treo Portlairge CLG staff members

Staff Involved: Project Staff, Project Worker

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure	
Secure maintenance and storage of information Keys for physical files and passwords for electronic files securely kept Access to these leaners' and files by appropriate staff only Access available to all specific staff members to facilitate timely reporting Use of Drive by staff Regular back up of files using external hard Drive PW to hold and update passwords and secure information	Tutors Project Staff Project Worker Education Committee Treo board	Access available to all specific staff members to facilitate timely reporting Maintenance and use of Google Drive for shared or restricted access Staff Meeting Minutes Tutor Meeting Minutes Education Committee Meeting Minutes Data Protection Policy	
Secure data available to relevant Staff/Tutors Limited access to data by tutors with staff oversight Access to leaners' physical and electronic files by appropriate staff Keys and passwords securely kept by staff Electronic messaging used if/when necessary Google Drive	Tutors Project Staff Project Worker Education Committee Treo board	Analysis of key performance indictors and objectives in Business plan Restricted access to Google Drive for relevant staff / tutors Restricted access to PC's	

Policy Title: 8 Information and Data Management

Procedure Title: 8.4 Information for further planning Date: November 2022

Purpose:

To describe how the management information system is reviewed by Treo Portlairge CLG

Staff Involved: Project Staff, Project Worker, Governance Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Annual Management Information System Reviews Treo board tasks Governance committee with review annually Governance committee consults with staff and other committees before reporting back to Treo board If required, consultant engaged Treo board tasks Governance committee with specific update and maintenance tasks Governance Committee reports back to Treo board	Project Staff Project Worker Governance Committee Treo board Consultant if required	Evidence of maintenance and updates Staff meeting minutes Governance Committee meeting minutes

Policy Title: 8 Information and Data Management

Procedure Title: 8.5 Completion rates Date: November 2022

Purpose:

To describe how Treo Portlairge collects completion rates and makes them available to external quality reviewers

Staff Involved: Project Worker, Project Staff, Education Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Learners to sign in each day of attendance Information given to PW for records of attendance, retention and completion Secured Management Information System Secured QQI Data Folder Data Kept on Information system on each learner Education Committee meet to ratify QQI system updated	Project Staff Project Worker Education Committee Treo board	Completion figures of accredited and unaccredited programmes Sign in sheets Progress Report to Board Annual reports Education Committee minutes

TREO PORTLAIRGE CLG **Policy Title: 8 Information and Data Management Procedure Title:** 8.6 Records maintenance and retention Date: November 2022 Purpose: To outline Treo Portlairge CLG policies for maintenance and retention of records Staff Involved: Project Worker, Project Staff Method(s) used to carry out this By Whom **Evidence generated by this** procedure procedure **Progress Reports** Secure database maintenance for **Project Staff** specific retention periods Governance Annual reports Electronic data kept securely on Committee **Business Plans** relevant devices with restricted Treo Board access and frequent password changes Secure data maintenance of **Project Staff** Evaluation of performance quality-related records against objectives **Project Worker** Physical data kept securely locked **Progress Reports** Governance away in designated room Committee Self-Monitoring Reports Electronic data kept securely on Treo Board Internal & External Evaluation relevant devices with restricted Reports access and frequent password Board Agenda & Minutes changes Get in IT specialist if required Analysis of performance evaluation Project Staff Staff Meetings minutes Governance Governance Committee Staff Meetings Committee minutes Governance Committee oversees Treo Board performance Board Agenda & minutes Governance Committee bring issue to Actions taken to improve QA Treo board system, including reasons. Follow-up reports Treo board tasks Governance Committee with addressing needs

where necessary

Changes overseen by Governance Committee & reported to Treo board

TREO PORTLAIRGE CLG Policy Title: 8 Information and Data Management Procedure Title: 8.7 Data protection and freedom of information Date: November 2022 Purpose:

To outline Treo Portlairge CLG's compliance with data protection legislation as well as clear information about what personal data will be collected

Staff Involved: Project Leader/Tutors/Project Worker

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Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Data Access Controls	Project Staff	Password encrypted files
All data is protected as mentioned previously and files can be accessed	Governance Committee	Restricted access to Google Drive
when requested	Treo Board	
Regular data backup systems	Project Staff	External Hard drive
Project staff responsible for back up on own systems	Governance Committee	
Project Worker backs up QQI and other education & training information	Treo Board	
Learners openly informed at	Project Staff	Referral documentation
referral stage what personal information will be collected	Tutor	Learner Information
Informed verbally and on completion of referral forms and other documentation		
Clear information given to	Project Staff	ILP
Learners about what personal data will be collected and for what	Tutor	Learner Information
purpose and with whom it will be shared		GDPR policy
Informed verbally and on completion of referral forms and other documentation		
All Personal and Educational files	Project Worker	Files held in secured Filing
and portfolios are held in a secured filing cabinet or	Project Staff	cabinet
electronically with restricted access	Tutor	Electronic files are password protected
As stated previously, all files are secured with restricted access.		

TREO PORTLAIRGE CLG		
Policy Title: 9 Public Information and Communication		
Procedure Title:	9.1 Public information	Date: November 2022

To outline Treo Portlairges' policies and procedures that ensure any information published is clear, accurate, objective, up to date and easily accessible.

The objective of this policy is to provide stakeholders with factual, impartial information, enabling them to formulate an accurate perception of Treo Portlairge and to permit service users and current and future learners to make informed decisions about their involvement.

Staff Involved: Project Staff, Board of Management, Governance Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Website: information includes but is not limited to background; outreach; Community service; Programmes; Community Employment Scheme; Prison work, Counselling, Workshop	Project Staff Governance Board	www.Treoportlairge.ie Governance Committee Meeting Minutes Board Meeting Minutes
Social Media: Project Staff have the authority to communicate autonomously on social media platforms	Project Staff	Treo Portlairge Facebook page and Facebook messaging Instagram Twitter Snapchat Staff Meeting Minutes
Brochures and advertising: Need is discussed at Staff Meetings Governance Committee considers need and request work from professional (printer)	Project Worker Project Staff Board of Management Governance Committee Tutors Education Committee	Staff Meeting Minutes Brochures, leaflets, pop-up displays Website Social Media sites Governance Committee Meeting Minutes Board Agenda & Minutes Tutor Meeting Minutes Education Committee Minutes

Education & Training Material	www.treoportlairge.ie
Education Committee tasked with reviewing and making recommendations as to all relevant education and training information, manuals, policies and procedures to be published on organisation website.	Monthly Progress Report
Updates and process communicated to Treo Board through monthly progress report	

TREO PORTLAIRGE CLG		
Policy Title: 9 Public Information and Communication		
Procedure Title:	9.2 Learner information	Date: November 2022

To ensure that all relevant programme and award information is made available to current and prospective learners

Staff Involved: Project Staff, Tutors, Project Worker, Education Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure	
Comprehensive referral procedure Contact is made with Outreach Worker / Project Worker Referral form completed by external organisation Referral form completed by Treo staff Recognition of Prior Learning (RPL) noted at referral process. Tutor / project staff look at how this prior learning may support learner progression or transfer within this	Project Staff Project Worker Tutor	Personal files and documentation on referral Individual Leaner Plan	
centre			
Initial meeting with potential learner and project staff/tutor to include learning programmes title, awarding body, access, transfer and progression routes. Discussed at referral process or in later induction meetings Progression also discussed on receiving final result	Project Worker Project Staff Tutors Learners	Signed ILPs Learner Information Tutor Meeting Minutes	
Title of course, name of awarding body, type of award displayed on Notice Board All QQI and education & training information is documented on notice board	Project Worker Project Staff	Brochures on notice boards/leaflets in public areas of centre	

Comprehensive Website information	Project Staff IT Consultant if	www.treoportlairge.ie
Website reviewed and updated regularly as needed	required	

TREO PORTLAIRGE CLG Policy Title: 9 Public Information and Communication Procedure Title: 9.3 Publication of quality assurance evaluation reports Date: November 2022

Purpose: To ensure that all information gathered and reports from quality evaluations are made available to the appropriate people

Staff Involved: Project Worker, Project Staff, Tutors, Education Committee, Board of Management

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Programme review report to include programme improvement plan is kept on file and is made available to all relevant stakeholders The Programme Review Report is completed on a bi-annual basis Learner & tutor evaluations are analysed and reviewed & reported on in Programme Review Report Programme Review Report kept securely in filing cabinet and digital copy	Project Worker Project Staff Tutors Education Committee Board of Management	Programme review report Programme improvement plan Education Committee meeting minutes Tutor meeting minutes
QA review is kept on file and is made available to all relevant stakeholders QA is reviewed regularly to keep in line with QQI updates in standards QA review is completed by Project Worker All updated QA details are shared to tutors and learners QA review kept with all other QQI documents securely in filing cabinet and digital copy	Project Worker Project Staff Tutors Board of Management	QA Review Education Committee meeting minutes Board meeting minutes QA Review IV and EA reports Education Committee minutes

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Publication of Programme Information	Tutors	Staff Meeting Minutes
	Project Staff	Tutor Meeting Minutes
All programme information should be approved and published to our public forums	Education Committee	Education Committee Meeting Minutes
QA evaluation reports communicated to staff and tutors	Board	Board Agenda & Minutes
Results of QA evaluation process brought to relevant committee meetings		
Updates, changes or any information regarding programmes to be discussed by stakeholders		
Information and updates discussed by PW at weekly staff meetings		
Information discussed at quarterly tutor meetings		
Information discussed at Education Committee meeting.		
Recommendations discussed and information for publication approved for print and publishing to website and other public forums.		
Changes and information communicated to Board through monthly progress report.		

TREO PORTLAIRGE CLG		
Policy Title: 10 Other Parties Involved in Education and Training		
Procedure Title: 10.1	Peer relationships with the broader education and training community	Date: November 2022

Purpose: To demonstrate that Treo Portlairge recognises other qualifications (National and International) by comparing it, where possible, to a major award at a certain level on the Irish National Framework of Qualifications (NFQ)

Staff Involved: Project Leader/Project Staff

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Project Staff are familiar with the NFQ Recognition of Prior Learning (RPL) Learner feedback bringing knowledge of other education awards or methodologies within other centres Tutor feedback bringing knowledge of other education awards Attendance at training events and workshops by tutors, staff, Education Committee & Treo board Outreach Worker / Project Worker make contact with other organisations (i.e. Prison, Youthreach, Wytec) to confirm certifications gained	Project Worker Project Staff Education Committee Treo board Tutors Learners	NFQ Poster on display on notice boards. ILP Learner Feedback Sheets Tutor Feedback Sheets Correspondence with external organisations Staff Meeting Minutes Tutor Meeting Minutes
Access, transfer and progression routes	Outreach Worker Project Worker	Communication with prison to allow for continuation or progression from qualifications gained while in prison

TREO PORTLAIRGE CLG Policy Title: 10 Other Parties Involved in Education and Training Procedure Title: External partnerships and second providers Date: November 2022

Purpose: To ensure that appropriate procedures are in place when working with external partners and second providers

Staff Involved: Tutors, Project Worker, Project Staff, Education Committee, BTEI coordinator, Community Education Facilitator, Adult Education Coordinator, Local Training Initiative

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Meetings with and applications with WWETB i.e. Back to Education Initiative Coordinator, Community Education Officer Adult Education Officer Local Training Initiative Officer Applications and SLAs approved by Education Committee. Education committee oversee progress and evaluations and report to board.	Project Worker Staff Tutors Education Committee Staff Committee Treo board WWETB	Evidence of meeting documented in weekly staff meetings and monthly progress report Signed Service Level Agreements with Tutors SLA with WWETB (Community Education) WWETB & Treo SLA with Local Training Initiative Education Committee minutes Treo board minutes

TREO PORTLAIRGE CLG Policy Title: 10 Other Parties Involved in Education and Training Procedure Title: Expert panellists, examiners and authenticators. Date: November 2022

Purpose: To ensure that procedures are followed in order to recruit expert panellist, examiners and authenticators if and when necessary.

Staff Involved: Project Staff, Project Worker, Education Committee, Treo Board

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Development of new programmes carried out in consultation with experts in that subject field. Need for new programme identified Expert contacted Meetings scheduled with project staff, tutors, subject expert	Project Worker Staff Education Committee	Quality Assured programmes Staff meetings minutes Education Committee minutes Treo board minutes
External Authenticators are recruited from the QQI external authenticator panel. Approved by Education committee and adopted by Treo board	Project Worker Education Committee Treo Board	QQI External Authenticator panel Signature of External Authenticator Education Committee minutes Treo board minutes

TREO PORTLAIRGE CLG		
Policy Title: 11 Self-Evaluation, Monitoring and Review		
Procedure Title: 11.1	Provider-owned internal review, self- evaluation and monitoring	Date : November 2022

To describe how and when Treo Portlairge provides self-evaluation, monitoring/reviewing of programmes and services ensuring that existing effective practices are identified and maintained. In addition, how provision is made to address areas that may require improvement.

Staff Involved: Project Staff, Project Worker, Tutors, Board of Management, Education Committee

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
On-going Internal Self-Monitoring Review of learner feedback sheets Review of tutor feedback sheets Scheduled tutor meetings Verbal feedback from learner to tutor – communicated in tutor meetings or tutor feedback sheets	Project Worker Tutors Project Staff Education Committee	Tutor and learner evaluation/feedback sheets Minutes of weekly staff meeting Minutes of quarterly tutor meetings Tutor/Learner Review Forms Education Committee meeting minutes
Bi-annual self-evaluation Review & analysis of learner & tutor feedback Programme review report completed by Project Worker Findings reported in tutor meetings Findings reported to Treo Board & Committees	Project Worker Tutors Project Staff Learners Board of Management	Training/Programme Review Report

TREO PORTLAIRGE CLG			
Policy Title: 11 Self-Evaluation, Monitoring and Review			
Procedure Title: 11.2	Internal Self-Monitoring	Date: November 2022	

To describe how and at what specific intervals Treo Portlairge CLG carries out self-monitoring processes to ensure that existing effective practices are identified and maintained. Areas needing improvement are identified by the quality system which monitors key performance indicators and progress against objectives.

Staff Involved: Project Staff, Tutors, Project Worker, Education Committee, Board of Management

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Annual completed checklist measuring key performance indicators and progress against objectives Review of Outputs in Project Business Plan	Project Worker Project Staff Education Committee Project Staff	Business Plan Annual Report Business Plan Annual Report
Outputs gathered by Project Staff and tutors		,
Prioritising objectives Learner and tutor feedback reviewed Self-evaluation completed Scheduled tutor meetings with review of programme information and objectives reviewed, discussed & updated Education committee meetings scheduled with review of programme information and objectives reviewed, discussed & updated	Project Leader Project Staff Tutors	Training/Programme Review Report
Progress quality assurance evaluation outcomes used to produce a quality improvement plan, including identification of person(s) responsible for actions and follow-up Education Committee meetings Reports to Board & its decisions & subsequent oversight of implementation by Ed Committee	Learners Tutors Staff Project Worker Education Committee Treo Board	Training/Programme Review Report and improvement plan EA report Education Committee meeting minutes

TREO PORTLAIRGE CLG Policy Title: 11 Self-Evaluation, Monitoring and Review Procedure Title: Self-Evaluation, Improvement and Enhancement Date: November 2022

Purpose:

To describe how Treo Portlairge CLG carries out self-evaluations and how areas requiring improvements are addressed, ensuring improvement and sustainability of positive learning for both learner and staff. To further ensure that the programme remains appropriate and up to date.

Staff Involved: Tutors, Project Staff, Project Worker, Education Committee, Board of Management

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Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Bi-annual self-evaluation	Learners	Training Review Report
Review of learner evaluations	Tutors	
Review of tutor evaluations	Staff	
Training Review Report completed by	Project Worker	
Project Worker	Education	
Training Review Report identifies improvements to be made to enhance	Committee	
the learner experience	Treo Board	
Needs include but are not limited to; teaching methods, facilities, communication, quality of programme, assessments		
Once need for improvement is identified, plan is made by PW to address		
Communication with tutors to address changes and recommendations noted		
Communication with Education Committee to address changes		
Recommendations made and approved by Education Committee to changes in programme and assessments		
These improvements and adaptions will all be in line with QQI guidelines and requirements		

Consultation with Learners and Tutors Tutors consult learners during and on completion of the programme Project Worker consults with tutors during quarter tutor meetings and as required	Learners Tutors Project Worker Project Staff	Learner and Tutor feedback sheets Staff meeting minutes Tutor Meeting Minutes
Review and analysis of attendance records. Review of progression and development of learners including drop-out rates Statistics of accreditation and training with third parties	Learners Tutors Staff Project Worker Education Committee Treo Board	Quantitative Analysis Report as part of the Annual Report
Review and analysis of reports, consultations and minutes relating to programmes Review of files and referral forms	Project Worker Project Staff Tutors Education Committee Board of Management	Qualitative Analysis Report as part of the Annual Report
Training Review Report Learner feedback completed & returned to Project Worker for input & review Tutor feedback completed & returned to Project Worker for input & review Training Review Report completed by reviewing and analysing feedback forms	Staff Project Worker Education Committee Treo Board	Training Review Report including recommendations and improvement plan
Staff training / development when the needs become apparent Scheduled tutor meetings Education Committee meetings Staff meetings Internal & external supervision Review of EA report to inform of any training needed to improve service	IV EA Staff Education Committee Treo Board Tutors	IV reports EA reports QQI correspondence Training Providers Training completion certification Accreditation certification Education Committee Meeting Minutes Tutor Meeting Minutes

Reviewing and monitoring the effectiveness of the Quality Assurance procedures	Tutor Project Worker	Review Report and Evidence of updates Learner Feedback Sheets
Review of Feedback sheets by IV	EA	Tutor Feedback Sheets
Regular monitoring and reporting of QQI QA guidelines by IV to Education	Staff	IV reports
Committee	Education	EA reports
Monitoring Attendance & Completion	Committee Treo Board	Education Committee Minutes
rates among learners by IV		Treo Board minutes
Examination of IV and EA reports by Education Committee		
Education Committee review QA regularly		
Treo board receives reports from Education Committee		
Education Committee tasks IV and relevant staff member with ensuring necessary changes		
Education Committee monitors change		

TREO PORTLAIRGE CLG				
Policy Title: 11 Self-Evaluation, Monitoring and Review				
Procedure Title: 11.4	Provider-owned quality assurance engages with external quality assurance	Date: November 2022		

Purpose:
To ensure that the Treo Portlairge CLG Quality Assurance Agreement is connected with external Quality Assurance obligations and that it is reviewed at regular intervals

Staff Involved: Tutors, Project Staff, Project Worker, Education Committee, Treo Board

Method(s) used to carry out this procedure	By Whom	Evidence generated by this procedure
Reviewing and monitoring the effectiveness of the Quality Assurance procedures Review of Feedback sheets by IV Regular monitoring and reporting of QQI QA guidelines by IV to Education Committee Monitoring Attendance & Completion rates among learners by IV Examination of IV and EA reports by Education Committee Training Review Report completed on findings Education Committee review QA regularly Treo board receives reports from Education Committee Education Committee tasks IV and relevant staff member with ensuring necessary changes Education Committee monitors change	Tutor Project Worker as IV EA Staff Education Committee Treo Board	Review Report and Evidence of updates Learner Feedback Sheets Tutor Feedback Sheets IV reports EA reports Education Committee Minutes Treo Board minutes Training Review Report

Treo Portlairge CLG Governance Committee - Terms of Reference

Governance

Governance comprises the cohesive policies, guidance, processes and decision rights and is essential for safe and effective management.

Purpose

The purpose of the Governance Committee is to ensure that there is a robust and effective process for evaluating the performance of the Board, Board Committees and individual directors and to ensure that the board fulfils its legal, ethical, and functional responsibilities.

Responsibilities

The Governance Committee is responsible for advising the Board on effective governance of the organisation through:

- Developing and reviewing governance policies and procedures
- · Recruiting suitable board members
- Providing induction and training programs for board members
- Regularly reviewing the performance of the board as a whole and evaluating the contribution of individual members

Aims and objectives

- To maintain a governance framework for Treo organisation
- To ensure that Treo meets its ongoing legal requirements
- To prepare and oversee the preparation of related policies and documentation that provide a framework to support Treo in its work
- To ensure that the policies and policy documents provide clarity, accountability and allow Treo to operate in an efficient and effective manner
- To support the CEO in his/her role including annual performance review and the delivery of board-approved annual goals & objectives

General Board Policy Development

The Governance Committee will ensure that policies are created and periodically reviewed which define:

- The roles and responsibilities of the board
- Duties and responsibilities of directors and officers
- Conflict of interest procedures
- Procedures for nomination, selection, and removal of directors

The Committee will also:

Monitor developments in corporate governance generally

- Make recommendations to the Board on any changes to governance practices that the Committee regards as necessary or desirable
- Ensure that the board is operating in complia
- nce with legal requirements
- Ensure that the number of board members does not fall below the number required by the constitution
- Members appointed to the board understand and agree with the mission of the organisation and the code of conduct
- Members appointed to the board understand and agree to the time commitment and participation requirements of board membership
- Elections and appointments to the board comply with the constitution and other legal requirements
- Ensure that there are effective induction and mentoring processes for board members in order to develop their skills as board members
- Responsible for arranging the annual board review/ performance assessment
- Conduct formal risk assessment and make recommendations to the board on an annual basis
- Ensure there are appropriate risk management and risk avoidance measures in place

Membership, Appointment and Meeting Arrangements of Committee

- The group will consist of two (2) members of the board plus the CEO.
- A board member will chair this sub-group.
- The membership term will be two years which will serve to build capacity and knowledge within the organisation
- A person from within the sub-group will be responsible for the preparation and distribution of the agenda, papers, minutes and reports in consultation with the chairperson of the group
- Meetings will take place as required and will be scheduled to coordinate with board meetings
- The time and location of meetings will be decided by the group members
- The group may require other parties to attend its meetings such as an external professional / consultant / business advisor as deemed appropriate by the group
- Quorum for each meeting is three
- In the event of a tie on a matter for a vote, the chairperson will have the deciding vote

Method of Operation

- The group will report to the Board
- The group will prioritise the order in which the policy documents are to be completed

- The group will receive administrative support from the staff as required
- A person from within the sub-group will be responsible for the preparation and distribution of the agenda, papers, minutes and reports in consultation with the chairperson of the group
- Meeting Agenda for the group with notes of previous meeting and any additional information relevant to that meeting will be circulated no less than five working days in advance of the meeting by the administrator / recorder

Resources

• The board of the company will provide sufficient resources to enable the committee to perform its functions satisfactorily.

Reporting Relationships

- The committee will report to the board on the outcome of its meetings and, following each meeting, forward a copy of the minutes to the Company Secretary
- The board will review the performance of the committee on an annual basis

Treo Port Lairge CLG Staffing Committee (SC) Terms of Reference

Purpose

The purpose of Treo's Staffing Committee is to ensure that employment legislation is complied, that Treo's Staffing needs are met, that all employee related issues are dealt with as they arise ad that staff are supported in their work.

Term

This Committee of Treo will continue to operate until December 2022.

Membership

Four of Treo's board members including Treo's Chair, along with the CEO will comprise membership.

1 Roles & Responsibilities

- A) To comply with Current Employment legislation.
- B) Recruitment and selection of staff
- C) Treo Staffing needs are met
- D) To ensure that there is adequate staff to undertake the work and meet the needs of the organisation
- E) Ensuring continued relevance of Staff contractual terms and conditions
- F) Staff are managed, supported and supervised
- G) Dealing with Staff welfare issues as they arise
- H) Ensure continuing professional development of all staff
- Ensure adherence to relevant policies and guidelines i.e. Staff Handbook, Health & Safety Policy

Members of this subgroup will commit to:

- Attending all scheduled Sub group meetings.
- Making timely decisions and taking action so as not to hold up Treo business
- Notify members of the SC as soon as practical, if any matter arises which may be deemed to affect the development of the SC.

Members of this subgroup can expect:

- That each member will be provided with complete, accurate and meaningful information in a timely manner
- To be given reasonable time to make key decisions
- Decisions taken will be ratified by Treo's board of management.
- To be alerted to potential risks and issues that could impact the organisation, as they arise
- Open and honest discussions, without resort to any misleading assertions
- Ongoing "Health Checks" to verify the overall status and "health" of the subgroup

Meetings

All meetings will be chaired by Treo's Chair

A meeting quorum will be 3 members of the Committee

Decisions will be made by consensus (i.e. members are satisfied with the decision even though it may not be their first choice). If not possible, the Sub group chair makes the final decision

Meeting agendas and minutes will be provided by CEO, this includes:

- Preparing agendas and supporting papers
- Preparing meeting notes and information

Meetings will be held twice yearly in Treo, Waterford city and convened as needs arise If required, SC meetings will be arranged outside of these times at a convenient to members.

Amendment, Modification or Variation

This Terms of Reference may be amended, varied or modified in writing after consultation and agreement from Treo's board.

Treo Port Lairge CLG Education Committee Terms of Reference

Purpose

To provide advice and make recommendations to the board on education matters within the centre. In relation to a) Education and Training Standards. b) Standards for tutors and facilitators. c) Assessment of Learners. d) Monitoring of compliance of the QQI Quality Assurance

Aim and Objectives

- To assist with ensuring that the education and training needs of Treo Participants are met.
- To advise on any matters relevant to education and training.
- To ensure that the assessment process is carried out in line with the QA
- To assist and ensure that monitoring and reviews are carried out in compliance with our QA and to sign off on same.
- To ensure that fair and consistent standards are set in consultation and in agreement with the Education and Training Board (ETB)
- To act as the Result Approval Panel for QQI assessment.

Membership

The Committee will initially be composed of 4 members.

- 1. Treo Port Lairge CLG LTI Coordinator
- 2. Treo Port Lairge CLG Project Worker
- 3. Independent Adult Educator
- 4. Manager of Waterford Youth Training and Education Centre

The Education Committee will be chaired by a member of the Board of Management.

Only members of the Committee will be invited to attend the committee. No substitute members will be allowed. Other people, from time to time, as agreed by the Committee chairperson/or Treo's board may be invited to attend a specific meeting. No direct remuneration will be paid to Committee members.

Meeting arrangements

Frequency of meetings: The Committee shall meet four times per year and as determined by the Chair of the Committee.

Agenda: The agenda will be circulated by Treo Port Lairge CLG's Project Worker to Committee members not less than 5 days in advance of the meeting, following agreement with the Chairperson.

Reporting

The Committee will report to the Board of Management via its Chair at each Board meeting.

Governance

- 1. The Chair of the Committee will be responsible for ensuring all matters of Conflict of Interest are documented and managed appropriately. As a mandatory requirement for membership, all members must complete and maintain a Conflict of Interest Declaration.
- 2. Any issues of conflict or uncertainty about the operation of the Committee will be resolved by the Board.
- 3. The Board has the right to alter the operation of the committee and can, at its discretion, disband or reconstitute the Committee.
- 4. Committee members will ensure that they maintain the confidentiality of all information pertaining to Education and Standards.

Review

The terms of reference will be reviewed yearly or as recommended by the Board of Management. Recommendations to modify the terms of reference will require approval of the Board of Management.

Treo Port Lairge CLG Finance Committee Terms of Reference

Structure & Proceedings

The Finance Committee (FC) is constituted according to the Constitution. The Directors may delegate any of its powers to this Committee consisting of such member or members of the Directors and such other persons as they think fit, and any Committee so formed shall, in the exercise of the powers so delegated, conform to any regulations imposed on it by the Directors.

- 1. The FC will consist of four (4) committee members of which two will be board members appointed by the Board; one being the CEO and the other being the Financial Administrator. At least one board member should have experience in managing finance matters in an organisation of comparable size
- 2. The Board, at its discretion, may increase or reduce the number of committee members of the FC
- 3. The FC may avail of the expertise of an individual external to the organisation, with such skills and experience as would be appropriate to serving on the FC. Any costs with for such expertise to be approved by the board
- 4. The Board will appoint the chairperson of the FC for a term of office approved by the Board. The chairperson will be the Treasurer unless decreed otherwise by the Board
- 5. The quorum for meetings of the FC will be (2) two ideally mixed between staff and board members.
- 6. Questions arising at any meeting shall be determined by a majority of votes of the members of the committee present, and when there is an equality of votes, the chairperson of the meeting shall have a second or casting vote.
- 7. The FC shall cause minutes to be entered in books kept for the purpose of recording the names of the members present at each meeting and of all resolutions and proceedings at all meetings.
- 8. In the case where a member of the FC has, or may be perceived to have, a beneficial interest in a decision of the FC, the company's Conflict of Interest Policy will determine a course of action, with the resulting action / decision noted in the minutes
- 9. If at any meeting the chairperson is not present within 15 minutes after the time appointed for holding it, the members present may choose one of their members to be chairperson of the meeting.

- 10. Members of the FC are expected to discharge their duties and make their decisions in an independent non-biased manner and not represent a particular geographical area, civic sector or the interests of any other connected organisation
- 11. Meetings should where possible be bi-monthly and normally precede the Board meeting (Monday afternoon preceding board meeting) to which it will report on its activities and make any appropriate recommendations
- 12. No changes to the Terms of Reference of the FC can be made without Board approval.
- 13. If there is uncertainty around the handling of any financial transactions, the subcommittee is empowered to defer to the organisation's accountant for clarity and direction.
- 14. Decisions of this subcommittee will be ratified by the board.

Responsibilities

The main responsibilities of the Finance Committee are to:

- 15. Plan, direct and implement any plan of action agreed by the Board of Directors (the Board) and will ensure that any variation to this plan is notified, as required, in writing to all funders
- 16. Monitor and review the accuracy of the financial statements of the organisation while ensuring that expenditure and income are in line with projections
- 17. Monitor and review the effectiveness of the organisation's Financial Policy & Procedures
- 18. Monitor and review the effectiveness of the external audit process
- 19. Ensure adequate individual Cash flow for each organisation function
- 20. Assess issues of risk and implement appropriate safeguards
- 21. Approve the terms of engagement of the external auditor.
- 22. Make recommendations to the board about the appointment, pay and conditions of the external auditor
- 23. Monitor and review arrangements by which staff of the organisation may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters i.e. cash transactions
- 24. Recommend (in consultation with Staff Committee) pay rates / pay scales to the board for existing employees and the hiring of new employees, either part time of full time

- 25. Ensure that all contractors engaged are tax compliant and a tax clearance certificate together with an insurance certificate must be secured from each contractor before any contract is awarded
- 26. Ensure all financial reports for funders are completed and provided as required
- 27. Approve payments / transactions / liabilities in excess of €500
- 28. Approve all changes to the bank mandate
- 29. Approve the opening and closing of all bank and/or credit union accounts
- 30. Ensure that passwords for financial systems are only issued to authorised users and that the required passwords to relevant financial systems are stored securely and updated every 90 days.
- 31. Undertake quarterly reviews of Apportionment Policy
- 32. Examine and agree each Funding Application before sign off

Treo Port Láirge CLG – Renew Committee Terms of Reference

Purpose

To provide expert advice, support and guidance to Renew Social Enterprise and make recommendations which further the development of the Renew enterprise model *Objectives:*

The Committee will work collectively to:

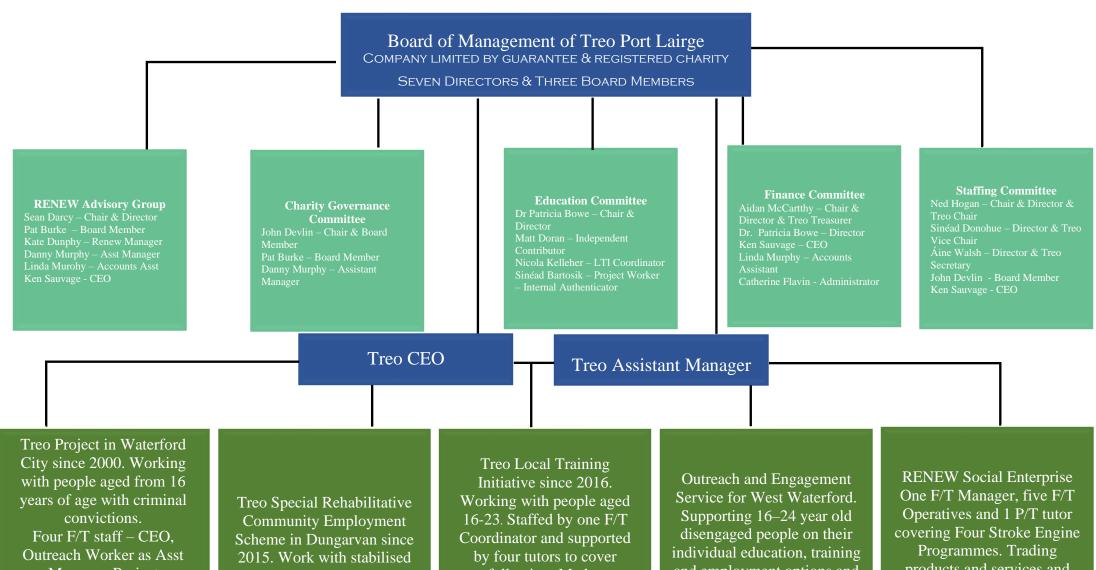
- Assist Treo CEO and Renew Manager to develop and implement relevant and achievable strategic plans for Renew Enterprises
- Actively promote both Renew Enterprises and the overall social enterprise models as a means of raising awareness and supporting employment opportunities for Renew staff and Treo participants
- Advise on best practice models for enterprise development
- Support the participation in and development of relevant courses,
 programmes and learning opportunities for enterprise development and
 employment progression
- Provide guidance supports to the Renew Manager and Treo CEO
- Act as a forum for discussion, planning and development initiatives
- Support the evaluation and review of the business practice and social impacts of Renew Enterprises

Principles of Operation

The Committee will be guided by the following values in carrying out its work:

- The committee will abide by community development principles in the way it conducts its business, i.e. participation, inclusion, equality, advocates for social change and social justice
- Is focused on the development, educational and employment progression needs of the participants being at the centre of planning and development of recommendations
- Promotes ethical enterprise practice
- Actively supports partnership approaches with relevant statutory, community and business organisations
- Encourages innovation and creative approaches

- Ensures enterprise guidance is aligned to the overarching aims and objectives of Treo Port Láirge CLG
- Is aware of and incorporates relevant national, regional and local strategic plans and policies



Manager ,Project Worker(QQI Coordinator), Workshop Coordinator. Two P/T staff - Accounts Assit / Administrator, one volunteer and one P/T counsellor / sessional tutors

recruited as needed.

drug users aged 18-35. One F/T Supervisor and one F/T Assistant.

following; Maths, Communications, Art, Career Prep, IT, Health related fitness. Personal Effectiveness, Work Experience module.

and employment options and choices. One F/T staff.

products and services and delivering courses.